



Q4 2018 RESULTS

"Overall, we are pleased with the progress we are making in our business. Most of the intense work over the past six months to transform our company has been in preparation for an improved spring season and fiscal 2019. Therefore, we are encouraged by an improved comparable sales progression through the fourth quarter, culminating in U.S. home improvement comp growth of 5.8% in January. Although we have remaining work to do, we are pleased with the results we are seeing in early spring categories which is evidence that we are focused on the right actions at this stage of our transformation."

- Marvin R. Ellison, Lowe's president and CEO

FINANCIAL HIGHLIGHTS

\$15.6B
IN SALES
+1.0%

+2.4%
U.S. HOME
IMPROVEMENT
COMP SALES

31.30%
GROSS MARGIN
-74 basis points

(3.63%)
OPERATING
MARGIN
-1,071 basis points

6.44%
ADJ. OPERATING
MARGIN^{1,2}
-106 basis points

(\$1.03)
DILUTED LOSS
PER SHARE
-254.4%

\$0.80
ADJ. DILUTED
EPS^{1,3}
+8.1%

WE RETURNED
\$916
MILLION
TO OUR SHAREHOLDERS
THROUGH DIVIDENDS
AND SHARE
REPURCHASES

COMPARABLE SALES SUMMARY



MONTHLY COMP PERFORMANCE



PROGRESS AGAINST INITIATIVES

- Delivered better customer service resulting in improved customer satisfaction scores from both DIY and Pro customers.
- Successful Merchandising Service Team pilot.

PRODUCT CATEGORY PERFORMANCE

Positive comps in **8** of **11** product categories

ABOVE COMPANY AVERAGE



LAWN & GARDEN



APPLIANCES



TOOLS & HARDWARE



LUMBER & BUILDING MATERIALS



PAINT



Positive comps in
11 of 14 regions

- Implementing retail fundamentals framework driving improved performance in Paint and early spring categories.
- Strong customer response to Craftsman with market share gains in each Craftsman category.
- Investing in job lot quantities to better meet Pro customer needs.

¹ Adjusted Diluted EPS and Adjusted Operating Margin are non-GAAP financial measures. Refer to lowes.com/investor for a reconciliation of non-GAAP measures.

² 4Q 2017 Operating Margin was 7.08% and Adj. Operating Margin was 7.50%.

³ 4Q 2017 Diluted EPS was \$0.67 and Adj. Diluted EPS was \$0.74.

STRATEGIC INITIATIVES

OUR MISSION

Together, deliver the right home improvement products, with the best service and value, across every channel and community we serve.



SUPPLY CHAIN TRANSFORMATION

Fulfillment and Delivery Optimization

Order Management Optimization



MERCHANDISING EXCELLENCE

Improve Productivity

Drive Localization

Improve Reset Execution

Best-in-Class Online Experience



OPERATIONAL EFFICIENCY

Store Simplification

In-Stock Execution



CUSTOMER ENGAGEMENT

Own the Pro

Associate Engagement

OMNI-CHANNEL