



# **NON-GAAP MEASURES**

Management uses non-GAAP financial measures, as further outlined in the following slides, because it considers them to be important supplemental measures of the Company's performance. Management also believes that these non-GAAP financial measures provide additional insight for analysts and investors in evaluating the Company's financial and operating performance. These non-GAAP financial measures should not be considered alternatives to, or more meaningful indicators of, the Company's earnings per common share, total debt or other financial measures as prepared in accordance with GAAP. The Company's methods of determining these non-GAAP financial measures may differ from the methods used by other companies for these or similar non-GAAP financial measures. Accordingly, these non-GAAP financial measures may not be comparable to measures used by other companies.



## **NON-GAAP MEASURES**

#### **EBITDAR**

We define EBITDAR as earnings before interest, taxes, depreciation, amortization, share-based payments, rent, and certain items as defined by the Company's credit facility.

## Lease-Adjusted Debt

We define Lease-Adjusted Debt as short-term debt, current maturities of long-term debt, long-term debt excluding current maturities, and six times the last four quarters' rent. We believe six times rent is a reasonable industry standard estimate of the economic value of our leased assets.

Lowe's believes the ratio of Lease-Adjusted Debt to EBITDAR is a useful supplemental measure, as it provides an indication of the results generated by the Company in relation to its level of indebtedness.

#### Q2 2018 EARNINGS CALL



## **NON-GAAP MEASURES**

#### **ROIC**

We define ROIC as trailing four quarters' Net Operating Profit after Tax (NOPAT) divided by the average of ending debt and equity for the last five quarters.

Lowe's believes ROIC is a useful measure of how effectively the Company uses capital to generate profits.

#### Free Cash Flow

We define Free Cash Flow as net cash provided by operating activities less capital expenditures.

Lowe's believes Free Cash Flow is a useful measure to describe the Company's financial performance and measures its ability to generate excess cash from its business operations.

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## **NON-GAAP MEASURES**

## Adjusted Diluted Earnings Per Share

We have presented Adjusted Diluted Earnings Per Share to exclude the impacts of certain items, as further detailed below, not contemplated in Lowe's original Business Outlooks for fiscal 2018 and 2017 to assist the user in understanding performance relative to that Business Outlook.

- In the first quarter of 2017, the company recognized a \$464 million loss on extinguishment of debt in connection with a \$1.6 billion cash tender offer.
- In the second quarter of 2017, the company recognized a \$96 million gain from the sale of the Company's interest in its Australian joint venture.
- In the second quarter of 2018, the company recognized \$230 million of non-cash pre-tax charges, consisting of long-lived asset impairments and discontinued projects, as a result of a strategic reassessment of Orchard Supply Hardware (Orchard Supply Hardware charges).

Adjusted diluted earnings per share should not be considered an alternative to, or more meaningful indicator of, the company's diluted earnings per share as prepared in accordance with GAAP. The company's methods of determining this non-GAAP financial measure may differ from the method used by other companies for this or similar non-GAAP financial measures. Accordingly, this non-GAAP measure may not be comparable to the measures used by other companies.



	Four Quarters Ended		
EBITDAR	August 3, 2018	August 4, 2017	
Net Earnings	3,935	3,062	
Interest <sup>1</sup>	627	642	
Taxes	1,711	1,982	
Depreciation and Amortization <sup>2</sup>	1,510	1,563	
Share-based Payments	105	97	
Rent	640	591	
Certain Charges	296 <sup>3</sup>	927 4	
EBITDAR	8,824	8,864	

1 Interest includes amortization of original issue discount, deferred loan costs & other non-cash amortization charges

3 Certain charges includes \$230M of long-lived asset impairment and discontinued project charges associated with Orchard Supply Hardware and a \$66M charge related to the one-time Tax Reform Bonus.

Depreciation and amortization represents total Company depreciation, including Distribution Networks and Millworks, as well as amortization of certain trademarks and intangibles

Certain charges include \$464M loss on extinguishment of debt, \$290M impairment associated with the joint venture in Australia; \$96M gain associated with the sale of the interest in the joint venture in Australia; \$76M goodwill and long-lived asset impairment charge associated with Orchard Supply Hardware; \$96M charge related to a write-off as part of the Company's ongoing review of strategic initiatives; and \$87M charge from severance-related costs associated with productivity initiatives.



	Four Quarters Ended		
Lease Adjusted Debt	August 3, 2018	August 4, 2017	
Short-term Borrowings	_	_	
Current Maturities of LTD	894	296	
Long-term Debt Excluding Current Maturities	14,937	15,788	
Total Debt	15,831	16,084	
6 Times Rent	3,841	3,545	
Lease Adjusted Debt	19,672	19,629	
EBITDAR	8,824	8,864	
Lease Adjusted Debt to EBITDAR	2.23	2.21	



	Four Quarters Ended		
ROIC	August 3, 2018	August 4, 2017	
Net Earnings	3,935	3,062	
Interest	627	642	
Loss on Extinguishment of Debt	_	464	
Taxes	1,711	1,982	
Net Operating Profit	6,273	6,150	
Effective Tax Rate	30.3%	39.3%	
Tax Adjustment	1,901	2,416	
NOPAT	4,372	3,734	
Average Debt and Equity	21,894	22,017	
ROIC	19.97%	16.97%	



Free Cash Flow	FY 2018E	FY 2017	FY 2016
Net Cash Provided by Operating Activities	7,000	5,065	5,617
Capital Expenditures	1,200	1,123	1,167
Free Cash Flow	5,800	3,942	4,450

## Q2 2018 EARNINGS CALL



# **SUMMARY OF ADJUSTMENTS**

Summary of Operating Income Impacts (Income)/Expense		2017					2018	
		Q2	Q3	Q4	YTD	Q1	Q2	
Gain on Sale of Interest in Australian Joint Venture		(96)			(96)			
One-time Cash Bonus Attributable to Tax Reform				66	66			
Orchard Supply Hardware Charges							230	
Total		(96)		66	(30)		230	
Summary of Non-Operating Income Impacts	2017				2018			
(Income)/Expense	Q1	Q2	Q3	Q4	YTD	Q1	Q2	
Loss on Extinguishment of Debt	464				464			
Total	464				464			



The following provides a reconciliation of adjusted diluted earnings per share to diluted earnings per share, the most directly comparable GAAP financial measure.

	Three Months Ended						
		August 3, 201	8	August 4, 2017			
	Pre-Tax Earnings	Tax	Net Earnings	Pre-Tax Earnings	Tax	Net Earnings	
Diluted Earnings Per Share, As Reported			\$1.86			\$1.68	
Gain on Sale of Interest in Australian Joint Venture	_	_	_	(0.11)	_	(0.11)	
Orchard Supply Hardware Charges	0.28	(0.07)	0.21	_	_	_	
Adjusted Diluted Earnings Per Share			\$2.07			\$1.57	



The following provides a reconciliation of adjusted diluted earnings per share to diluted earnings per share, the most directly comparable GAAP financial measure.

	Six Months Ended					
	August 3, 2018			August 4, 2017		
	Pre-Tax Earnings	Tax	Net Earnings	Pre-Tax Earnings	Tax	Net Earnings
Diluted Earnings Per Share, As Reported			\$3.05			\$2.37
Gain on Sale of Interest in Australian Joint Venture	_	_	_	(0.11)	_	(0.11)
Loss on Extinguishment of Debt	_	_	_	0.54	(0.21)	0.33
Orchard Supply Hardware Charges	0.28	(0.07)	0.21	_	_	_
Adjusted Diluted Earnings Per Share			\$3.26			\$2.59

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## FORWARD LOOKING STATEMENTS

This presentation includes "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Statements including words such as "believe", "expect", "anticipate", "plan", "desire", "project", "estimate", "intend", "will", "should", "could", "would", "may", "strategy", "potential", "opportunity" and similar expressions are forwardlooking statements. Forward-looking statements involve estimates, expectations, projections, goals, forecasts, assumptions, risks and uncertainties. Forward-looking statements include, but are not limited to, statements about future financial and operating results, Lowe's plans, objectives, business outlook, priorities, expectations and intentions, expectations for sales growth, comparable sales, earnings and performance, shareholder value, capital expenditures, cash flows, the housing market, the home improvement industry, demand for services, share repurchases. Lowe's strategic initiatives, including those relating to acquisitions and dispositions by Lowe's and the expected impact of such transactions on our strategic and operational plans and financial results, and any statement of an assumption underlying any of the foregoing and other statements that are not historical facts. Although we believe that the expectations, opinions, projections and comments reflected in these forward-looking statements are reasonable, such statements involve risks and uncertainties and we can give no assurance that such statements will prove to be correct. Actual results may differ materially from those expressed or implied in such statements. A wide variety of potential risks, uncertainties and other factors could materially affect our ability to achieve the results either expressed or implied by these forward-looking statements including, but not limited to, management and key personnel change, changes in general economic conditions, such as the rate of unemployment, interest rate and currency fluctuations, fuel and other energy costs, slower growth in personal income, changes in consumer spending, changes in the rate of housing turnover, the availability of consumer credit and of mortgage financing, inflation or deflation of commodity prices, and other factors that can negatively affect our customers, as well as our ability to: (i) respond to adverse trends in the housing industry, a reduced rate of growth in household formation, and slower rates of growth in housing renovation and repair activity, as well as uneven recovery in commercial building activity; (ii) secure, develop, and otherwise implement new technologies and processes necessary to realize the benefits of our strategic initiatives focused on omni-channel sales and marketing presence and enhance our efficiency, and otherwise successfully execute on our strategy and implement our strategic initiatives, including acquisitions and dispositions; (iii) attract, train, and retain highly-qualified associates; (iv) manage our business effectively as we adapt our operating model to meet the changing expectations of our customers; (v) maintain, improve, upgrade and protect our critical information systems from data security breaches, ransomware and other cyber threats; (vi) respond to fluctuations in the prices and availability of services, supplies, and products; (vii) respond to the growth and impact of competition; (viii) address changes in existing or new laws or regulations that affect consumer credit, employment/labor, trade, product safety, transportation/logistics, energy costs, health care, tax or environmental issues; (ix) positively and effectively manage our public image and reputation and respond appropriately to unanticipated failures to maintain a high level of product and service quality that could result in a negative impact on customer confidence and adversely affect sales; and (x) effectively manage our relationships with selected suppliers of brand name products and key vendors and service providers, including third party installers. In addition, we could experience impairment losses and other charges if either the actual results of our operating stores are not consistent with the assumptions and judgments we have made in estimating future cash flows and determining asset fair values, or we are required to reduce the carrying amount of our investment in certain unconsolidated entities. With respect to acquisitions and dispositions, potential risks include the effect of such transactions on Lowe's and the target company's or operating business's strategic relationships, operating results and businesses generally; our ability to integrate or divest personnel, labor models, financial, IT and other systems successfully; disruption of our ongoing business and distraction of management; hiring additional management and other critical personnel; increasing the scope, geographic diversity and complexity of our operations; significant integration or disposition costs or unknown liabilities; and failure to realize the expected benefits of the transaction. For more information about these and other risks and uncertainties that we are exposed to, you should read the "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations— Critical Accounting Policies and Estimates" included in our most recent Annual Report on Form 10-K filed with the U.S. Securities and Exchange Commission (the "SEC") and the description of material changes thereto, if any, included in our Quarterly Reports on Form 10-Q or subsequent filings with the SEC.

The forward-looking statements contained in this presentation are expressly qualified in their entirety by the foregoing cautionary statements. The foregoing list of important factors that may affect future results is not exhaustive. When relying on forward-looking statements to make decisions, investors and others should carefully consider the foregoing factors and other uncertainties and potential events. All such forward-looking statements are based upon data available as of the date of this presentation or other specified date and speak only as of such date. All subsequent written and oral forward-looking statements attributable to us or any person acting on our behalf about any of the matters covered in this presentation are qualified by these cautionary statements and in the "Risk Factors" included in our most recent Annual Report on Form 10-K and the description of material changes thereto, if any, included in our Quarterly Reports on Form 10-Q or subsequent filings with the SEC. We expressly disclaim any obligation to update or revise any forward-looking statement, whether as a result of new information, change in circumstances, future events, or otherwise, except as may be required by law.